

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549

FORM 8-K

CURRENT REPORT

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): May 10, 2023

LifeStance Health Group, Inc.

(Exact name of Registrant as Specified in Its Charter)

Delaware
(State or Other Jurisdiction
of Incorporation)

001-40478
(Commission File Number)

86-1832801
(IRS Employer
Identification No.)

4800 N. Scottsdale Road
Suite 6000
Scottsdale, Arizona
(Address of Principal Executive Offices)

85251
(Zip Code)

Registrant's Telephone Number, Including Area Code: 602 767-2100

(Former Name or Former Address, if Changed Since Last Report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

- Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Stock, par value \$0.01 per share	LFST	The Nasdaq Stock Market LLC

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§ 230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§ 240.12b-2 of this chapter).

Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Item 2.02 Results of Operations and Financial Condition.

On May 10, 2023, LifeStance Health Group, Inc. ("LifeStance Health Group", "LifeStance" or the "Company") issued a press release announcing its results of operations for the first quarter ended March 31, 2023. A copy of the press release is furnished as Exhibit 99.1.

The information furnished under Item 2.02 of this Current Report on Form 8-K, including the exhibit, shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), nor shall it be deemed incorporated by reference into LifeStance Health Group's filings with the SEC under the Securities Act of 1933, as amended (the "Securities Act"), or the Exchange Act, except as shall be expressly set forth by specific reference in such a filing.

Item 7.01 Regulation FD Disclosure.

A slide presentation, which includes supplemental information related to LifeStance Health Group, is furnished as Exhibit 99.2. The information furnished under Item 7.01 of this Current Report on Form 8-K, including the exhibit, shall not be deemed "filed" for purposes of Section 18 of the Exchange Act, nor shall it be deemed incorporated by reference into LifeStance Health Group's filings with the SEC under the Securities Act or the Exchange Act, except as shall be expressly set forth by specific reference in such a filing.

Item 9.01 Financial Statements and Exhibits.

(d) Exhibits

Exhibit	Description
99.1	Press Release dated May 10, 2023.
99.2	Slide presentation providing supplemental information.
104	Cover Page Interactive Data File (embedded within the Inline XBRL document)

Investor Relations Contact

Monica Prokocki
 VP of Investor Relations
 602-767-2100
 investor.relations@lifestance.com

LifeStance Reports First Quarter 2023 Results

SCOTTSDALE, Ariz. – May 10, 2023 – LifeStance Health Group, Inc. (Nasdaq: LFST), one of the nation’s largest providers of outpatient mental healthcare, today announced financial results for the first quarter ended March 31, 2023.

(All results compared to prior-year comparative period, unless otherwise noted)

Q1 2023 Highlights and FY 2023 Outlook

- Total revenue of \$252.6 million increased \$49.5 million or 24% compared to revenue of \$203.1 million
- Total clinicians of 5,961 up 19%, a sequential net increase of 330 in the first quarter
- Net loss of \$34.2 million compared to net loss of \$62.3 million, primarily driven by stock-based compensation
- Adjusted EBITDA of \$10.1 million compared to Adjusted EBITDA of \$12.5 million
- Raising revenue and Center Margin guidance: Now expecting full year 2023 revenue of \$990 million to \$1.02 billion and Center Margin of \$274 to \$290 million; reaffirming full year 2023 Adjusted EBITDA guidance of \$50 to \$62 million

“We kicked off the year with positive momentum, thanks to the commitment and dedication of our employees, including nearly 6,000 clinicians,” said Ken Burdick, Chairman and CEO of LifeStance. “The team remains focused on execution of our priorities of simplifying administrative complexity and gaining operating leverage. At the same time, we are making progress against our strategic initiatives to improve operational performance, lay the foundation for profitable and sustainable growth, and deliver on our mission of expanding access to high-quality, affordable mental healthcare.”

Financial Highlights

<i>(in millions)</i>	Q1 2023		Q1 2022		Y/Y
Total revenue	\$	252.6	\$	203.1	24 %
Loss from operations		(34.1)		(64.9)	(47 %)
Center Margin		69.6		54.2	28 %
Net loss		(34.2)		(62.3)	(45 %)
Adjusted EBITDA		10.1		12.5	(19 %)
As % of Total revenue:					
Loss from operations		(13.5 %)		(32.0 %)	
Center Margin		27.6 %		26.7 %	
Net loss		(13.5 %)		(30.7 %)	
Adjusted EBITDA		4.0 %		6.2 %	

(All results compared to prior-year period, unless otherwise noted)

- Total revenue grew 24% to \$252.6 million. Strong revenue growth in the first quarter was driven primarily by net clinician growth and increased visit volumes.
- Loss from operations was \$34.1 million, primarily driven by stock-based compensation expense of \$23.9 million. Net loss was \$34.2 million.
- Center Margin grew 28% to \$69.6 million, or 27.6% of total revenue.
- Adjusted EBITDA declined 19% to \$10.1 million, or 4.0% of total revenue. Adjusted EBITDA as a percentage of revenue decreased as a result of higher G&A expenses from investments in the business.

Balance Sheet, Cash Flow and Capital Allocation

LifeStance used \$7.9 million cash flow from operations during the first quarter of 2023. The Company ended the first quarter with cash of \$68.3 million and net long-term debt of \$224.8 million.

2023 Guidance

LifeStance is raising full year revenue and Center Margin guidance, with the following outlook for 2023:

- The Company expects full year revenue of \$990 million to \$1.02 billion, Center Margin of \$274 to \$290 million, and Adjusted EBITDA of \$50 to \$62 million.
- For the second quarter of 2023, the Company expects total revenue of \$250 to \$260 million, Center Margin of \$69 to \$76 million, and Adjusted EBITDA of \$10 to \$16 million.

Conference Call, Webcast Information, and Presentations

LifeStance will hold a conference call today, May 10, 2023, at 8:30 a.m. Eastern Time to discuss the first quarter 2023 results. Investors who wish to participate in the call should dial 1-800-715-9871, domestically, or 1-646-307-1963, internationally, approximately 10 minutes before the call begins and provide conference ID number 1854301 or ask to be joined into the LifeStance call. A real-time audio webcast can be accessed via the Events and Presentations section of the LifeStance Investor Relations website (<https://investor.lifestance.com>), where related materials will be posted prior to the conference call.

About LifeStance Health Group, Inc.

Founded in 2017, LifeStance (Nasdaq: LFST) is reimagining mental health. We are one of the nation's largest providers of virtual and in-person outpatient mental health care for children, adolescents and adults experiencing a variety of mental health conditions. Our mission is to help people lead healthier, more fulfilling lives by improving access to trusted, affordable, and personalized mental healthcare. LifeStance employs approximately 6,000 psychiatrists, advanced practice nurses, psychologists and therapists and operates across 34 states and approximately 600 centers. To learn more, please visit www.LifeStance.com.

We routinely post information that may be important to investors on the "Investor Relations" section of our website at investor.lifestance.com. We encourage investors and potential investors to consult our website regularly for important information about us.

Forward-Looking Statements

Statements in this press release and on the related teleconference that express a belief, expectation or intention, as well as those that are not historical fact, are forward-looking statements. These statements include, but are not limited to full year and second quarter guidance and management's related assumptions, statements about the Company's financial position; business plans and objectives; general economic and industry trends; operating results; and working capital and liquidity and other statements contained in this presentation that are not historical facts. When used in this press release and on the related teleconference, words such as "may," "will," "should," "could," "intend," "potential," "continue," "anticipate," "believe," "estimate," "expect," "plan," "target," "predict," "project," "seek" and similar expressions as they relate to us are intended to identify forward-looking statements. They involve a number of risks and uncertainties that may cause actual events and results to differ materially from such forward-looking statements. These risks and uncertainties include, but are not limited to: we may not grow at the rates we historically have achieved or at all, even if our key metrics may imply future growth, including if we are unable to successfully execute on our growth initiatives and business strategies; if we fail to manage our growth effectively, our expenses could increase more than expected, our revenue may not increase proportionally or at all, and we may be unable to execute on our business strategy; our ability to recruit new clinicians and retain existing clinicians; if reimbursement rates paid by third-party payors are reduced or if third-party payors otherwise restrain our ability to obtain or deliver care to patients, our business could be harmed; we conduct business in a heavily regulated industry and if we fail to comply with these laws and government regulations, we could incur penalties or be required to make significant changes to our operations or experience adverse publicity, which could have a material adverse effect on our business, results of operations and financial condition; we are dependent on our relationships with affiliated practices, which we do not own, to provide health care services, and our business would be harmed if those relationships were disrupted or if our arrangements with these entities became subject to legal challenges; we operate in a competitive industry, and if we are not able to compete effectively, our business, results of operations and financial condition would be harmed; the impact of health care reform legislation and other changes in the healthcare industry and in health care spending on us is currently unknown, but may harm our business; if our or our vendors' security measures fail or are breached and unauthorized access to our employees', patients' or partners' data is obtained, our systems may be perceived as insecure, we may incur significant liabilities, including through private litigation or regulatory action, our reputation may be harmed, and we could lose patients and partners; our business depends on our ability to effectively invest in, implement improvements to and properly maintain the uninterrupted operation and data integrity of our information technology and other business systems; actual or anticipated changes or fluctuations in our results of operations; our existing indebtedness could adversely affect our business and growth prospects; and other risks and uncertainties set forth under "Risk Factors" included in the reports we have filed or will file with the Securities and Exchange Commission, including our Annual Report on Form 10-K for the year ended December 31, 2022 and subsequent filings made with the Securities and Exchange Commission. LifeStance does not undertake to update any forward-looking

statements made in this press release to reflect any change in management's expectations or any change in the assumptions or circumstances on which such statements are based, except as otherwise required by law.

Non-GAAP Financial Information

This press release contains certain non-GAAP financial measures, including Center Margin, Adjusted EBITDA, and Adjusted EBITDA margin. Tables showing the reconciliation of these non-GAAP financial measures to the comparable GAAP measures are included at the end of this release. Management believes these non-GAAP financial measures are useful in evaluating the Company's operating performance, and may be helpful to securities analysts, institutional investors and other interested parties in understanding the Company's operating performance and prospects. These non-GAAP financial measures, as calculated, may not be comparable to companies in other industries or within the same industry with similarly titled measures of performance. Therefore, the Company's non-GAAP financial measures should be considered in addition to, not as a substitute for, or in isolation from, measures prepared in accordance with GAAP, such as net loss or loss from operations.

Center Margin and Adjusted EBITDA anticipated for the second quarter of 2023 and full year 2023 are calculated in a manner consistent with the historical presentation of these measures at the end of this release. Reconciliation for the forward-looking second quarter of 2023 and full year 2023 Center Margin and Adjusted EBITDA guidance is not being provided, as LifeStance does not currently have sufficient data to accurately estimate the variables and individual adjustments for such reconciliation. As such, LifeStance management cannot estimate on a forward-looking basis without unreasonable effort the impact these variables and individual adjustments will have on its reported results.

Management acknowledges that there are many items that impact a company's reported results and the adjustments reflected in these non-GAAP measures are not intended to present all items that may have impacted these results.

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Consolidated Financial Information and Reconciliations

CONSOLIDATED BALANCE SHEETS
(unaudited)
(In thousands, except for par value)

	March 31, 2023	December 31, 2022
CURRENT ASSETS		
Cash and cash equivalents	\$ 68,294	\$ 108,621
Patient accounts receivable, net	118,382	100,868
Prepaid expenses and other current assets	25,833	23,734
Total current assets	<u>212,509</u>	<u>233,223</u>
NONCURRENT ASSETS		
Property and equipment, net	193,511	194,189
Right-of-use assets	196,193	199,431
Intangible assets, net	253,964	263,294
Goodwill	1,293,613	1,272,939
Other noncurrent assets	8,772	10,795
Total noncurrent assets	<u>1,946,053</u>	<u>1,940,648</u>
Total assets	<u>\$ 2,158,562</u>	<u>\$ 2,173,871</u>
LIABILITIES AND STOCKHOLDERS' EQUITY		
CURRENT LIABILITIES		
Accounts payable	\$ 7,709	\$ 12,285
Accrued payroll expenses	83,673	75,650
Other accrued expenses	32,022	30,428
Current portion of contingent consideration	13,257	15,876
Operating lease liabilities, current	41,647	38,824
Other current liabilities	2,833	2,936
Total current liabilities	<u>181,141</u>	<u>175,999</u>
NONCURRENT LIABILITIES		
Long-term debt, net	224,761	225,079
Operating lease liabilities, noncurrent	207,903	212,586
Deferred tax liability, net	37,569	38,701
Other noncurrent liabilities	2,059	2,783
Total noncurrent liabilities	<u>472,292</u>	<u>479,149</u>
Total liabilities	<u>\$ 653,433</u>	<u>\$ 655,148</u>
COMMITMENTS AND CONTINGENCIES		
STOCKHOLDERS' EQUITY		
Preferred stock – par value \$0.01 per share; 25,000 shares authorized as of March 31, 2023 and December 31, 2022; 0 shares issued and outstanding as of March 31, 2023 and December 31, 2022	—	—
Common stock – par value \$0.01 per share; 800,000 shares authorized as of March 31, 2023 and December 31, 2022; 376,537 and 375,964 shares issued and outstanding as of March 31, 2023 and December 31, 2022, respectively	3,767	3,761
Additional paid-in capital	2,108,184	2,084,324
Accumulated other comprehensive income	2,004	3,274
Accumulated deficit	(608,826)	(572,636)
Total stockholders' equity	<u>1,505,129</u>	<u>1,518,723</u>
Total liabilities and stockholders' equity	<u>\$ 2,158,562</u>	<u>\$ 2,173,871</u>

CONSOLIDATED STATEMENTS OF OPERATIONS AND COMPREHENSIVE LOSS

(unaudited)

(In thousands, except for Net Loss per Share)

	Three Months Ended March 31,	
	2023	2022
TOTAL REVENUE	\$ 252,589	\$ 203,095
OPERATING EXPENSES		
Center costs, excluding depreciation and amortization shown separately below	182,987	148,893
General and administrative expenses	84,626	103,369
Depreciation and amortization	19,069	15,684
Total operating expenses	\$ 286,682	\$ 267,946
LOSS FROM OPERATIONS	\$ (34,093)	\$ (64,851)
OTHER INCOME (EXPENSE)		
Gain (loss) on remeasurement of contingent consideration	1,037	(434)
Transaction costs	(86)	(278)
Interest expense, net	(5,092)	(3,441)
Other expense	(45)	—
Total other expense	\$ (4,186)	\$ (4,153)
LOSS BEFORE INCOME TAXES	(38,279)	(69,004)
INCOME TAX BENEFIT	4,037	6,676
NET LOSS	\$ (34,242)	\$ (62,328)
NET LOSS PER SHARE, BASIC AND DILUTED	(0.09)	(0.18)
Weighted-average shares used to compute basic and diluted net loss per share	360,902	350,849
NET LOSS	\$ (34,242)	\$ (62,328)
OTHER COMPREHENSIVE LOSS		
Unrealized losses on cash flow hedge, net of tax	(1,270)	—
COMPREHENSIVE LOSS	\$ (35,512)	\$ (62,328)

CONSOLIDATED STATEMENTS OF CASH FLOWS
(unaudited)
(In thousands)

	Three Months Ended March 31,	
	2023	2022
CASH FLOWS FROM OPERATING ACTIVITIES		
Net loss	\$ (34,242)	\$ (62,328)
Adjustments to reconcile net loss to net cash (used in) provided by operating activities:		
Depreciation and amortization	19,069	15,684
Non-cash operating lease costs	10,113	—
Stock-based compensation	23,866	59,855
Amortization of discount and debt issue costs	549	295
(Gain) loss on remeasurement of contingent consideration	(1,037)	434
Loss on disposal of assets	45	—
Change in operating assets and liabilities, net of businesses acquired:		
Patient accounts receivable, net	(17,138)	(18,121)
Prepaid expenses and other current assets	(4,543)	(12,065)
Accounts payable	(5,466)	1,852
Accrued payroll expenses	7,663	12,759
Operating lease liabilities	(8,736)	—
Other accrued expenses	1,967	4,943
Net cash (used in) provided by operating activities	<u>\$ (7,890)</u>	<u>\$ 3,308</u>
CASH FLOWS FROM INVESTING ACTIVITIES		
Purchases of property and equipment	(7,729)	(27,910)
Acquisitions of businesses, net of cash acquired	(19,820)	(22,945)
Net cash used in investing activities	<u>\$ (27,549)</u>	<u>\$ (50,855)</u>
CASH FLOWS FROM FINANCING ACTIVITIES		
Proceeds from long-term debt	—	20,000
Payments of long-term debt	(586)	(331)
Payments of contingent consideration	(4,302)	(5,720)
Taxes related to net share settlement of equity awards	—	(441)
Net cash (used in) provided by financing activities	<u>\$ (4,888)</u>	<u>\$ 13,508</u>
NET DECREASE IN CASH AND CASH EQUIVALENTS	(40,327)	(34,039)
Cash and Cash Equivalents - Beginning of period	108,621	148,029
CASH AND CASH EQUIVALENTS – END OF PERIOD	<u>\$ 68,294</u>	<u>\$ 113,990</u>
SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATION		
Cash paid for interest	\$ 5,059	\$ 3,091
Cash paid for taxes, net of refunds	\$ (13)	\$ (60)
SUPPLEMENTAL DISCLOSURES OF NON CASH INVESTING AND FINANCING ACTIVITIES		
Equipment financed through finance leases	\$ —	\$ 57
Contingent consideration incurred in acquisitions of businesses	\$ 1,985	\$ 2,470
Acquisition of property and equipment included in liabilities	\$ 8,297	\$ 12,320

RECONCILIATION OF LOSS FROM OPERATIONS TO CENTER MARGIN
(unaudited)

	Three Months Ended March 31,	
	2023	2022
<i>(in thousands)</i>		
Loss from operations	\$ (34,093)	\$ (64,851)
Adjusted for:		
Depreciation and amortization	19,069	15,684
General and administrative expenses ⁽¹⁾	84,626	103,369
Center Margin	\$ 69,602	\$ 54,202

- (1) Represents salaries, wages and employee benefits for our executive leadership, finance, human resources, marketing, billing and credentialing support and technology infrastructure and stock-based compensation for all employees.

RECONCILIATION OF NET LOSS TO ADJUSTED EBITDA
(unaudited)

	Three Months Ended March 31,	
	2023	2022
<i>(in thousands)</i>		
Net loss	\$ (34,242)	\$ (62,328)
Adjusted for:		
Interest expense, net	5,092	3,441
Depreciation and amortization	19,069	15,684
Income tax benefit	(4,037)	(6,676)
(Gain) loss on remeasurement of contingent consideration	(1,037)	434
Stock-based compensation expense	23,866	59,855
Loss on disposal of assets	45	—
Transaction costs ⁽¹⁾	86	278
Executive transition costs	160	—
Litigation costs ⁽²⁾	403	—
Strategic initiatives ⁽³⁾	407	—
Other expenses ⁽⁴⁾	292	1,794
Adjusted EBITDA	\$ 10,104	\$ 12,482

- (1) Primarily includes capital markets advisory, consulting, accounting and legal expenses related to our acquisitions.
- (2) Litigation costs include only those costs which are considered non-recurring and outside of the ordinary course of business based on the following considerations, which we assess regularly: (i) the frequency of similar cases that have been brought to date, or are expected to be brought within two years, (ii) the complexity of the case, (iii) the nature of the remedy(ies) sought, including the size of any monetary damages sought, (iv) the counterparty involved, and (v) our overall litigation strategy.
- (3) Represents costs, such as third-party consulting costs and one-time costs, that are not part of our ongoing operations related to our systems strategic initiatives.
- (4) Primarily includes costs incurred to consummate or integrate acquired centers, certain of which are wholly-owned and certain of which are affiliated practices, in addition to the compensation paid to former owners of acquired centers and related expenses that are not reflective of the ongoing operating expenses of our centers. Acquired center integration and other are components of general and administrative expenses included in our unaudited consolidated statements of operations and comprehensive loss. Former owner fees is a component of center costs, excluding depreciation and amortization included in our unaudited consolidated statements of operations and comprehensive loss.



Reimagining Mental Health

Q1 2023 Earnings Presentation • May 10, 2023

Forward-Looking Statements

DISCLAIMERS

Cautionary Note Regarding Forward-Looking Statements

This presentation and related oral statements, including during any question and answer portion of the presentation, contain forward-looking statements about LifeStance Health Group, Inc. and its subsidiaries ("LifeStance") and the industry in which LifeStance operates, including statements regarding full-year and second-quarter guidance and management's related assumptions, future results of operations and financial position of LifeStance, which are subject to known and unknown uncertainties and contingencies outside of LifeStance's control and which are largely based on our current expectations and projections about future events and financial trends that we believe may affect LifeStance's financial condition, results of operations, business strategy, and prospects. LifeStance's actual results, events, or circumstances may differ materially from these statements. Forward-looking statements include all statements that are not historical facts. Words such as "anticipate," "believe," "envision," "estimate," "expect," "intend," "may," "plan," "predict," "project," "target," "potential," "will," "would," "could," "should," "continue," "contemplate" and other similar expressions are intended to identify forward-looking statements, although not all forward-looking statements contain these identifying words. These forward-looking statements are subject to a number of risks, uncertainties, factors and assumptions, including, among other things: we may not grow at the rates we historically have achieved or at all, even if our key metrics may imply future growth, including if we are unable to successfully execute on our growth initiatives and business strategies; if we fail to manage our growth effectively, our expenses could increase more than expected, our revenue may not increase proportionally or at all, and we may be unable to execute on our business strategy; our ability to recruit new clinicians and retain existing clinicians; if reimbursement rates paid by third-party payors are reduced or if third-party payors otherwise restrain our ability to obtain or deliver care to patients, our business could be harmed; we conduct business in a heavily regulated industry and if we fail to comply with these laws and government regulations, we could incur penalties or be required to make significant changes to our operations or experience adverse publicity, which could have a material adverse effect on our business, results of operations and financial condition; we are dependent on our relationships with affiliated practices, which we do not own, to provide health care services, and our business would be harmed if those relationships were disrupted or if our arrangements with these entities became subject to legal challenges; we operate in a competitive industry, and if we are not able to compete effectively, our business, results of operations and financial condition would be harmed; the impact of health care reform legislation and other changes in the healthcare industry and in health care spending on us is currently unknown, but may harm our business; if our or our vendors' security measures fail or are breached and unauthorized access to our employees', patients' or partners' data is obtained, our systems may be perceived as insecure, we may incur significant liabilities, including through private litigation or regulatory action, our reputation may be harmed, and we could lose patients and partners; our business depends on our ability to effectively invest in, implement improvements to and properly maintain the uninterrupted operation and data integrity of our information technology and other business systems; our existing indebtedness could adversely affect our business and growth prospects; and the other factors set forth in our filings with the Securities and Exchange Commission.

The forward-looking statements, together with statements relating to our past performance, should not be regarded as a reliable indicator of our future performance. We undertake no obligation to update any forward-looking statements made in this presentation to reflect events or circumstances after the date of this presentation or to reflect new information or the occurrence of unanticipated events, except as may be required by law. We may not actually achieve the plans, intentions, or expectations disclosed in our forward-looking statements, and you should not place undue reliance on our forward-looking statements. Our forward-looking statements do not reflect the potential impact of any future mergers, dispositions, joint ventures, or investments.

Use of Non-GAAP Financial Measures

In addition to financial measures presented in accordance with U.S. generally accepted accounting principles ("GAAP"), this presentation includes certain non-GAAP financial measures, including Center Margin, Adjusted EBITDA and Adjusted EBITDA Margin. These non-GAAP measures are in addition to, and not a substitute for, or superior to, measures of financial performance prepared in accordance with U.S. GAAP. The non-GAAP financial measures used by LifeStance may differ from the non-GAAP financial measures used by other companies. A reconciliation of these measures to the most directly comparable U.S. GAAP measure is included in the Appendix to these slides or as otherwise described in these slides.

Market and Industry Data





This presentation also contains information regarding our market and industry that is derived from third-party research and publications. This information involves a number of assumptions and limitations. Forecasts, assumptions, expectations, beliefs, estimates and projections involve risk and uncertainties and are subject to change based on various factors.

LifeStance: Reimagining Mental Healthcare

OUR MISSION Increasing access to trusted, affordable, and personalized mental healthcare

OUR VISION A truly healthy society where mental and physical healthcare are unified to make lives better

Building the Leading Outpatient Mental Health Platform

			
1 National platform with unmatched scale	2 Multidisciplinary clinician model composed of W-2 employed psychiatrists, APNs, psychologists & therapists	3 Tech-enabled platform supporting hybrid model of virtual and in-person care	4 In-network reimbursement providing affordable access to high-quality care

*Note: Unless otherwise stated, data is as of March 31, 2023; ⁽¹⁾ Trailing twelve months

5,961

Clinicians
19% Y/Y Growth

\$909M

Revenue | TTM⁽¹⁾
25% Y/Y TTM⁽¹⁾ Growth

6.0M

Visits | TTM⁽¹⁾

600+

Centers
in 34 States

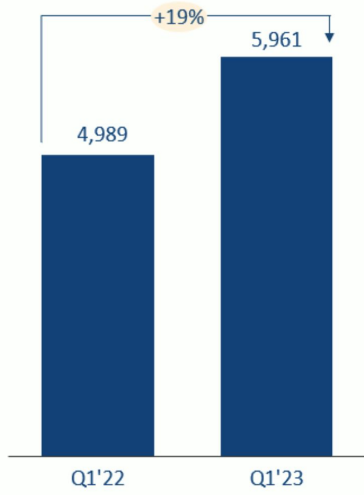
Q1 2023 Highlights

- **Q1 Revenue of \$252.6 million increased 24% year-over-year**
- **Total clinicians of 5,961, +19% Y/Y; 330 net clinician adds in Q1**
- **Q1 Center Margin of \$69.6 million, or 27.6% as a percentage of revenue**
- **Q1 Adjusted EBITDA of \$10.1 million, or 4.0% as a percentage of revenue**
- Ended Q1 with a **cash position of \$68.3 million**
- **Continued to deploy proprietary online booking and intake experience (“OBIE”)** across the country, which is now live in 26 states
- **Made progress against strategic initiatives**, including signing with vendors to implement an HRIS and a technology platform that enables credentialing and onboarding of clinicians

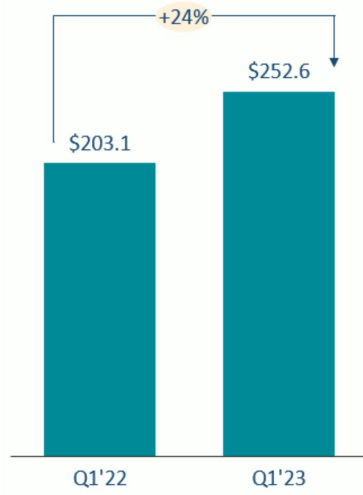
Note: See reconciliation of GAAP to non-GAAP measures in the Appendix to this presentation.

Q1 2023 Results

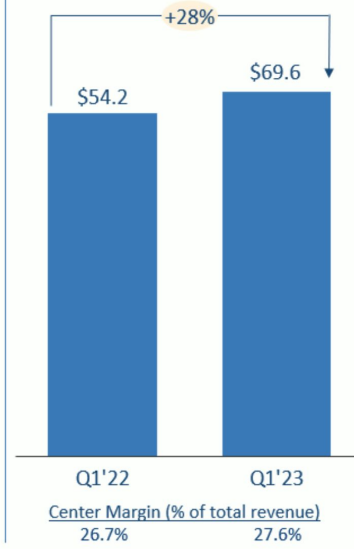
Clinicians



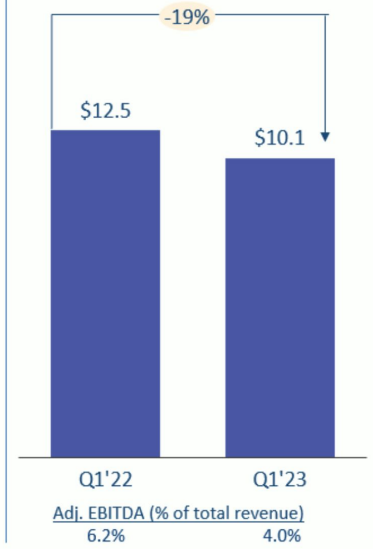
Revenue (in \$M)



Center Margin (in \$M)



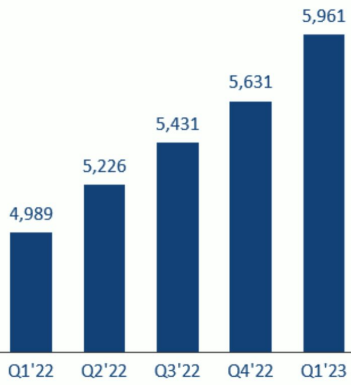
Adjusted EBITDA (in \$M)



Note: See reconciliation of GAAP to non-GAAP measures in the Appendix to this presentation.

Quarterly Trends

Clinicians



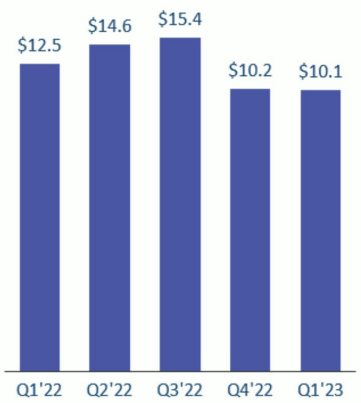
Revenue (in \$M)



Center Margin (in \$M)



Adjusted EBITDA (in \$M)



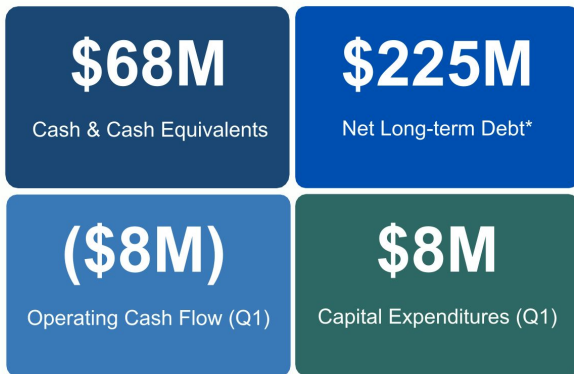
Center Margin (% of total revenue)
26.7% 28.5% 27.7% 27.3% 27.6%

Adj. EBITDA (% of total revenue)
6.2% 7.0% 7.1% 4.4% 4.0%

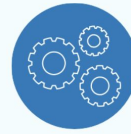
Note: See reconciliation of GAAP to non-GAAP measures in the Appendix to this presentation.

Balance Sheet, Cash Flow, and Capital Allocation

Balance Sheet & Cash Flow



Capital Allocation



De Novos

Selective deployment to enable clinician and market growth

Opened 3 de novos in Q1



Acquisitions

Disciplined investments to drive growth

Completed 3 acquisitions in Q1

Evolving from purely growth mindset to balanced set of objectives that include operational excellence, profitable growth, and disciplined capital deployment

*Long-Term Debt is Net of Current Portion and Unamortized Discount and Debt Issue Costs

2023 Guidance

(All \$ in M)	FY 2023	Q2 2023
Revenue	\$990 – \$1,020 <i>(Raised from \$980 - \$1,020)</i>	\$250 – \$260
Center Margin	\$274 – \$290 <i>(Raised from \$270 - \$290)</i>	\$69 – \$76
Adj. EBITDA	\$50 – \$62 <i>(Reaffirmed)</i>	\$10 – \$16

Note: Center Margin and Adjusted EBITDA anticipated for second quarter of 2023 and full year 2023 are calculated in a manner consistent with the historical presentation of these measures in the Appendix to this presentation. Reconciliation for the forward- looking second quarter of 2023 and full year 2023 Center Margin and Adjusted EBITDA guidance is not being provided, as LifeStance does not currently have sufficient data to accurately estimate the variables and individual adjustments for such reconciliation. LifeStance management cannot estimate on a forward-looking basis without unreasonable effort the impact these variables and individual adjustments will have on its reported results.

Planning Assumptions

- Assumes ~40-45 de novo center openings
- Assumes M&A spend of ~\$40M, inclusive of up to \$20M in earnouts from prior years' acquisitions
- Assumes no further COVID-related impacts or changes in the labor market environment

Appendix

Quarterly Statements of Operations and Comprehensive Loss

<i>(SM)</i>	2023	2022			
	Q1	Q4	Q3	Q2	Q1
Total revenue	\$252.6	\$229.4	\$217.6	\$209.5	\$203.1
Operating expenses					
Center costs, excluding depreciation and amortization	183.0	166.7	157.3	149.7	148.9
General and administrative	84.6	89.8	81.2	103.6	103.4
Depreciation and amortization	19.1	18.9	17.9	16.7	15.7
Loss from operations	(34.1)	(46.0)	(38.8)	(60.5)	(64.9)
Other income (expense)					
Gain (loss) on remeasurement of contingent consideration	1.0	(2.2)	1.2	(0.2)	(0.4)
Transaction costs	(0.1)	(0.2)	(0.2)	(0.0)	(0.3)
Interest expense, net	(5.1)	(5.2)	(4.2)	(7.1)	(3.4)
Other expense	(0.0)	(0.1)	(0.1)	—	—
Total other expense	(4.2)	(7.7)	(3.4)	(7.3)	(4.2)
Loss before taxes	(38.3)	(53.7)	(42.2)	(67.8)	(69.0)
Income tax benefit (provision)	4.0	7.1	4.4	(0.9)	6.7
Net loss	(\$34.2)	(\$46.7)	(\$37.9)	(\$68.7)	(\$62.3)
Other comprehensive (loss) income					
Unrealized (losses) gains on cash flow hedge, net of tax	(1.3)	0.1	3.2	—	—
Comprehensive loss	(\$35.5)	(\$46.6)	(\$34.7)	(\$68.7)	(\$62.3)

Subtotals in the schedule above may not foot due to rounding. Amounts are unaudited.

Quarterly GAAP to Non-GAAP Reconciliations – Center Margin

(\$M)	2023	2022			
	Q1	Q4	Q3	Q2	Q1
Loss from operations	(\$34.1)	(\$46.0)	(\$38.8)	(\$60.5)	(\$64.9)
Adjusted for:					
Depreciation and amortization	19.1	18.9	17.9	16.7	15.7
General and administrative ⁽¹⁾	84.6	89.8	81.2	103.6	103.4
Center Margin	\$69.6	\$62.7	\$60.3	\$59.8	\$54.2

Subtotals in the schedule above may not foot due to rounding. Amounts are unaudited.

(1) Represents salaries, wages and employee benefits for our executive leadership, finance, human resources, marketing, billing and credentialing support and technology infrastructure and stock-based compensation for all employees.

Quarterly GAAP to Non-GAAP Reconciliations – Adjusted EBITDA

(\$M)	2023	2022			
	Q1	Q4	Q3	Q2	Q1
Net loss	(\$34.2)	(\$46.7)	(\$37.9)	(\$68.7)	(\$62.3)
Adjusted for:					
Interest expense, net	5.1	5.2	4.2	7.1	3.4
Depreciation and amortization	19.1	18.9	17.9	16.7	15.7
Income tax (benefit) provision	(4.0)	(7.1)	(4.4)	0.9	(6.7)
(Gain) loss on remeasurement of contingent consideration	(1.0)	2.2	(1.2)	0.2	0.4
Stock-based compensation	23.9	35.2	34.9	57.5	59.9
Loss on disposal of assets	0.0	0.1	0.1	—	—
Transaction costs ⁽¹⁾	0.1	0.2	0.2	0.0	0.3
Executive transition costs	0.2	0.8	0.5	—	—
Litigation costs ⁽²⁾	0.4	0.7	0.1	—	—
Strategic initiatives ⁽³⁾	0.4	—	—	—	—
Other expenses ⁽⁴⁾	0.3	0.6	0.9	0.9	1.8
Adjusted EBITDA	\$10.1	\$10.2	\$15.4	\$14.6	\$12.5

Subtotals in the schedule above may not foot due to rounding. Amounts are unaudited.

(1) Primarily includes capital markets advisory, consulting, accounting and legal expenses related to our acquisitions.

(2) Litigation costs include only those costs which are considered non-recurring and outside of the ordinary course of business based on the following considerations, which we assess regularly: (i) the frequency of similar cases that have been brought to date, or are expected to be brought within two years, (ii) the complexity of the case, (iii) the nature of the remedy(ies) sought, including the size of any monetary damages sought, (iv) the counterparty involved, and (v) our overall litigation strategy.

(3) Represents costs, such as third-party consulting costs and one-time costs, that are not part of our ongoing operations related to our systems strategic initiatives.

(4) Primarily includes costs incurred to consummate or integrate acquired centers, certain of which are wholly-owned and certain of which are affiliated practices, in addition to the compensation paid to former owners of acquired centers and related expenses that are not reflective of the ongoing operating expenses of our centers. Acquired center integration and other are components of general and administrative expenses included in our unaudited consolidated statements operations and comprehensive loss. Former owner fees is a component of center costs, excluding depreciation and amortization included in our unaudited consolidated statements of operations and comprehensive loss.

Non-GAAP Financial Metrics

(\$M)	2023		2022		
	Q1	Q4	Q3	Q2	Q1
Key Metrics					
Clinicians	5,961	5,631	5,431	5,226	4,989
Total Revenue	\$252.6	\$229.4	\$217.6	\$209.5	\$203.1
Center costs, excluding depreciation and amortization	183.0	166.7	157.3	149.7	148.9
Center Margin (Non-GAAP)	\$69.6	\$62.7	\$60.3	\$59.8	\$54.2
% Margin	27.6%	27.3%	27.7%	28.5%	26.7%
General and administrative	84.6	89.8	81.2	103.6	103.4
Depreciation and amortization	19.1	18.9	17.9	16.7	15.7
Loss from operations	(34.1)	(46.0)	(38.8)	(60.5)	(64.9)
Other (expenses) income					
Other (expenses) income	(0.1)	(0.6)	1.0	(8.3)	2.5
Net loss	(\$34.2)	(\$46.7)	(\$37.9)	(\$68.7)	(\$62.3)
Other comprehensive (loss) income					
Unrealized (losses) gains on cash flow hedge, net of tax	(1.3)	0.1	3.2	—	—
Comprehensive loss	(\$35.5)	(\$46.6)	(\$34.7)	(\$68.7)	(\$62.3)
Adjusted EBITDA build					
Net loss	(34.2)	(46.7)	(37.9)	(68.7)	(62.3)
Interest expense, net	5.1	5.2	4.2	7.1	3.4
Depreciation and amortization	19.1	18.9	17.9	16.7	15.7
Income tax (benefit) provision	(4.0)	(7.1)	(4.4)	0.9	(6.7)
(Gain) loss on remeasurement of contingent consideration	(1.0)	2.2	(1.2)	0.2	0.4
Stock-based compensation	23.9	35.2	34.9	57.5	59.9
Loss on disposal of assets	0.0	0.1	0.1	—	—
Transaction costs	0.1	0.2	0.2	0.0	0.3
Executive transition costs	0.2	0.8	0.5	—	—
Litigation costs	0.4	0.7	0.1	—	—
Strategic initiatives	0.4	—	—	—	—
Other expenses	0.3	0.6	0.9	0.9	1.8
Adjusted EBITDA (Non-GAAP)	\$10.1	\$10.2	\$15.4	\$14.6	\$12.5
% Margin	4.0%	4.4%	7.1%	7.0%	6.2%

Subtotals in the schedule above may not foot due to rounding. Amounts are unaudited.

Quarterly Balance Sheets

(\$M)	2023	2022			
	Q1	Q4	Q3	Q2	Q1
Current assets					
Cash and cash equivalents	68.3	108.6	90.3	96.7	114.0
Patient accounts receivable, net	118.4	100.9	113.3	99.7	95.0
Prepaid expenses and other current assets	25.8	23.7	49.0	47.9	54.3
Total current assets	212.5	233.2	252.6	244.3	263.3
Property and equipment, net	193.5	194.2	193.4	190.7	170.9
Right-of-use assets	196.2	199.4	—	—	—
Intangible assets, net	254.0	263.3	272.5	282.1	291.2
Goodwill	1,293.6	1,272.9	1,249.8	1,243.7	1,229.3
Other noncurrent assets	8.8	10.8	11.4	7.9	3.7
Total noncurrent assets	1,946.1	1,940.6	1,727.1	1,724.4	1,695.1
Total assets	\$2,158.6	\$2,173.9	\$1,979.7	\$1,968.7	\$1,958.4
Accounts payable	7.7	12.3	7.9	12.9	15.1
Accrued payroll expenses	83.7	75.7	61.6	61.2	73.2
Other accrued expenses	32.0	30.4	29.3	26.2	21.8
Current portion of contingent consideration	13.3	15.9	10.8	9.0	13.5
Operating lease liabilities, current	41.6	38.8	—	—	—
Other current liabilities	2.8	2.9	2.6	2.2	2.0
Total current liabilities	181.1	176.0	112.3	111.5	125.6
Long-term debt, net	224.8	225.1	212.0	203.4	177.4
Operating lease liabilities, noncurrent	207.9	212.6	—	—	—
Contingent consideration, net of current portion	—	—	1.5	3.7	1.1
Deferred tax liability, net	37.6	38.7	55.4	54.3	54.3
Other noncurrent liabilities	2.1	2.8	67.0	64.5	57.5
Total noncurrent liabilities	472.3	479.1	335.9	325.8	290.3
Total liabilities	\$653.4	\$655.1	\$448.2	\$437.4	\$415.9
Common stock	3.8	3.8	3.8	3.8	3.7
Additional paid-in capital	2,108.2	2,084.3	2,050.5	2,015.7	1,958.2
Accumulated other comprehensive income	2.0	3.3	3.2	—	—
Accumulated deficit	(608.8)	(572.6)	(526.0)	(488.1)	(419.4)
Total stockholders' equity	1,505.1	1,518.7	1,531.5	1,531.3	1,542.5
Total liabilities and stockholders' equity	\$2,158.6	\$2,173.9	\$1,979.7	\$1,968.7	\$1,958.4

Subtotals in the schedule above may not foot due to rounding. Amounts are unaudited.

Statements of Cash Flows

(\$M)	Q1'23	Q1'22
CASH FLOWS FROM OPERATING ACTIVITIES		
Net loss	(\$34.2)	(\$62.3)
Adjustments to reconcile net loss to net cash (used in) provided by operating activities:		
Depreciation and amortization	19.1	15.7
Non-cash operating lease costs	10.1	—
Stock-based compensation	23.9	59.9
Amortization of discount and debt issue costs	0.5	0.3
(Gain) loss on remeasurement of contingent consideration	(1.0)	0.4
Loss on disposal of assets	0.0	—
Change in operating assets and liabilities, net of businesses acquired:		
Patient accounts receivable, net	(17.1)	(18.1)
Prepaid expenses and other current assets	(4.5)	(12.1)
Accounts payable	(5.5)	1.9
Accrued payroll expenses	7.7	12.8
Operating lease liabilities	(8.7)	—
Other accrued expenses	2.0	4.9
Net cash (used in) provided by operating activities	(\$7.9)	\$3.3
CASH FLOWS FROM INVESTING ACTIVITIES		
Purchases of property and equipment	(7.7)	(27.9)
Acquisitions of businesses, net of cash acquired	(19.8)	(22.9)
Net cash used in investing activities	(\$27.5)	(\$50.9)
CASH FLOWS FROM FINANCING ACTIVITIES		
Proceeds from long-term debt	—	20.0
Payments of long-term debt	(0.6)	(0.3)
Payments of contingent consideration	(4.3)	(5.7)
Taxes related to net share settlement of equity awards	—	(0.4)
Net cash (used in) provided by financing activities	(\$4.9)	\$13.5
NET DECREASE IN CASH AND CASH EQUIVALENTS	(\$40.3)	(\$34.0)
Cash and Cash Equivalents - Beginning of period	108.6	148.0
CASH AND CASH EQUIVALENTS - END OF PERIOD	\$68.3	\$114.0

Subtotals in the schedule above may not foot due to rounding. Amounts are unaudited.

Quarterly GAAP to Non-GAAP Reconciliations – Free Cash Flow (FCF)

(\$M)	2023	2022			
	Q1	Q4	Q3	Q2	Q1
Net cash (used in) provided by operating activities	(\$7.9)	\$36.0	\$5.7	\$7.8	\$3.3
Purchases of property and equipment	(\$7.7)	(\$10.4)	(\$15.1)	(\$25.9)	(\$27.9)
Free Cash Flow	(\$15.6)	\$25.6	(\$9.4)	(\$18.1)	(\$24.6)

We define FCF, a non-GAAP performance measure, as net cash provided by operating activities less purchases of property and equipment. We believe that FCF is a useful indicator of liquidity that provides information to management and investors about the amount of cash generated from our operations that, after investments in property and equipment, can be used for future growth. FCF is presented for supplemental informational purposes only and has limitations as an analytical tool and should not be considered in isolation or as a substitute for analysis of other GAAP financial measures, such as net cash provided by operating activities. It is important to note that other companies, including companies in our industry, may not use this metric, may calculate metrics differently, or may use other financial measures to evaluate their liquidity, all of which could reduce the usefulness of this non-GAAP metrics as a comparative measure.

The above table presents a reconciliation of net cash provided by operating activities to FCF, the most directly comparable financial measure calculated in accordance with GAAP. Amounts are unaudited.

Quarterly Visits and Total Revenue Per Visit

	2023	2022			
	Q1	Q4	Q3	Q2	Q1
Total Revenue (\$M)	\$252.6	\$229.4	\$217.6	\$209.5	\$203.1
Total Visits (000s)	1,665	1,487	1,429	1,413	1,392
Total Revenue Per Visit (TRPV)	\$152	\$154	\$152	\$148	\$146

Amounts are unaudited.